OPERATIONAL EVALUATION (2023)

Robin Campbell 78-D / 23002 Trumbull County, Niles BMV Site

FORM	DESCRIPTION	OK	NO
4.0	Operational Checklist – Maximum = 6 Points (enter points recorded on bottom of Form 4.0)	6	
4.1	Appointment of Agency Managers		
	A. Deputy to Work at Least Twenty (20) Hours Per Week	Con	
	Proposed Work Hours Per Week	(5)	
	B. Appointment of Manager and Assistant OR Acceptable Statement	3	0
4.2	Experienced Employees Summary		
	Gave Acceptable Statement OR Provided Names	6	0
4.3	Staffing and Personnel Calculation		
	A. Hours Recommended: 174 Proposed: 350	4	*
	B. Work Hours and Pay Calculated Correctly	2	0
	C. Meets Minimum Wage Requirement	(A)	*
	(2023 Ohio Minimum Wage Rate = \$7.25 or \$10.10 Per Hour)	U	
4.4	Start-Up Costs Calculation		
	A. Adequate and Accurate Personnel Costs	(3)	0
,	B. Adequate and Accurate Site Preparation Costs	(2)	0
	C. Adequate and Accurate Rental Payments	(2)	0
	D. Total Required: \$24,773.96n Deposit (Form 3.4): \$150,753.42	(5)	*
4.5	Deputy Registrar Contract		
	A. Filled Out Completely and Properly	(2)	0
	B. Signed and Properly Notarized	(3)	0
NOTE: Score	OPERATIONAL EVALUATION POINTS (Max. 40 Points) e indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract	4C	<u>)</u>
	,,,,,,		
Comments	s:		
	80		
Evalu	ators' signatures Printed names	Date	
(1)	What a Dragale Robert A. Fragale	3/2	1/23
(2)			

PAYROLL COMPARISON - 2023

Proposer Name: Robin Campbell

Evaluator Printed Name:	Robert	A.	Fragale	

PAYROLL from Operationa	l Form 4.3 Sta	ffing ar	nd Pers	onnel C	alculat	ion							
		Location Number(s)											
	Loc. 1 78-D	Loc. 2	<u>Loc. 3</u>	Loc. 4	Loc. 5	<u>Loc. 6</u>							
Highest Rate	#20												
Lowest Rate	\$12												
Number of Hours Recommended	174												
Number of Hours Proposed	350												
Total Monthly Wages	\$ 17,280												

Comme	ents: *	toposing	OUCT	doub	de the	recon	mendel	# 05	hour
		agency							

PERSONAL EVALUATION (2023)

Robin Campbell 78-D / 23002 Trumbull County, Niles BMV Site

Evaluation Team Number:	
Location(s) Proposed: (#1)	
Proposed as 2 nd Location	
Verify Proposer's Full Name: (#2) Robin T. Cam	pheil
Proposer's County of Residence (NPC Operation): (#	
Verify Proposer's Driver's License Number: (#6)	
Proposing as Minority: (#9) Yes No_X_	
Proposing as: (#10) Individual K Clerk of Courts Co. Au	uditor Nonprofit Corp
SCORING SUMMARY	
PERSONAL EVALUATION, Page 2 BUSINESS AND EMPLOYMENT EXPERIENCE, Page 3 PERSONAL EVALUATION, Page 5 PERSONAL EVALUATION, Page 6 PERSONAL EVALUATION, Page 7	Max. 16 Points):
TOTAL POINTS	Max. 258 Points): <u>258</u>
Comments:	
Evaluators' Signatures Evaluators' Print	ted Names <u>Date</u>
(1) Johnt a Pragale Robert A	Fragale 3/2/23
(2)	

	PERSONAL EVALUATION	ОК	NO
1,	Proposer does not and will not hold a PROHIBITED elective public office other than County Clerk of Courts or County Auditor? (#11 & 12)	(5)	*
2.	Proposer does not hold an overlapping deputy registrar contract? (#13) If contract overlaps, what is the expiration date of the contract?	0	0
3.	Proposer is not a prohibited relative of a current deputy registrar? (#14, 15 & 16)	(5)	*
4.	Proposer is not a prohibited relative of an ODPS employee, or (if a relative) proposer has either been a deputy registrar continuously since January 1, 1992, or the ODPS employee became employed after the proposer was first appointed deputy registrar? (#17)	6	*
5.	Proposer is not a State of Ohio employee or will resign? (#19)	(5)	*
6.	Proposer is not an active insurance agent or is nonprofit? (#20)	5	*
7.	Proposer states no criminal conviction within the last 10 years? (#21)	(5)	*
8.	Proposer owes no local, state, or federal delinquent taxes, social security payments, workers' compensation premiums or mandatory contributions? (#22)	5	*
9.	Proposer agrees to maintain acceptable business liability insurance in accordance with Ohio Revised Code section 4503.03(C)? (#23)	(5)	*
10.	Proposer can meet bond requirements? (#24 and acceptable proof)	(5)	*
11.	Acceptable educational information OR nonprofit corporation? (#25)	(5)	0
12.	Proposer has computer training or experience? (#26)	5	0
NO	PERSONAL EVALUATION POINTS, Page 2 (Max. 55 Points), TE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract continuous contract continuous contract		<u>5</u>
Com	nments;		

BUSINESS AND EMPLOYMENT EXPERIENCE VERIFICATION Person called: _______at telephone () _______ Company: Union Square License Relationship: ____ Verified experience as: Deputy Registrar Agency Owner (50) ______ Other Business Owner (34) ______ Manager or Supervisor (25) _____ Deputy Registrar Employee (23) _____ Other Employee (20) _____ Hours per week: 40 + Verified Hours 40 + = Factor x Years 14. x Points 50 = 700Person called: ______ at telephone () _____ Company: Relationship: Verified experience as: Deputy Registrar Agency Owner (50) _____ Other Business Owner (34) _____ Manager or Supervisor (25) _____ Deputy Registrar Employee (23) _____ Other Employee (20) _____ Hours per week: From (date): ______ To (date): _____ Length: _____ Verified Hours ____ = Factor ___ x Years ___ x Points ___ = ___ Person called: ______ at telephone () _____ Relationship: Verified experience as: Deputy Registrar Agency Owner (50) _____ Other Business Owner (34) Manager or Supervisor (25) _____ Deputy Registrar Employee (23) _____ Other Employee (20) _____ Hours per week: From (date): ______ To (date): _____ Length: _____ Verified Hours _____ = Factor ____ x Years ___ x Points ___ = ____

BUSINESS AND EMPLOYMENT EXPERIENCE CALCULATION

13	DEPUTY REGISTRAR	AGENCY	OWNER	Experience	Form 3.2
		/ IOLITO	CAALIE	EADOILOIDO.	1 01111 0.2

ITEM	AGENCY/COMPANY	Н	ours	=	FACTOR	X	YEARS	х	POINTS	=	SCORE	VERIFIED
A.	Union Square License	#	NA	=	1.0	х	14	Х	50	=	700	
B.		#	NA	=	1.0	Х	10 10	Х	50	=		10/01
C.		#	NA	=	1.0	Х		Х	50	=		
			S	ub	total of	13	-A, 13-	В	& 13-C	-	700	

14. OTHER BUSINESS OWNERSHIP Experience, Form 3.2

ITEM AGENCY/COMPANY	HOU	RS = FAC	TOR X YEA	ARS X F	POINTS	; =	SCORE	VERIFIED
A.,	#	=	X	Х	34	=		
В,	#	=	Х	Х	34	==		
C,	#	=	Х	Х	34	=		
		Subtota	l of 14-A,	14-B 8	14-C	= 1		

15. SUPERVISORY / MANAGEMENT (ANY BUSINESS - INCLUDING DR) Experience, Form 3.2

ITEM AGENCY/COMPANY	HOU	RS = FAC	TOR X YEA	RS X	POINTS	s =	SCORE	VERIFIED
A.	#	=	Х	X	25	=		
B.	#	=	Х	Х	25	=		
C.	#	16 <u>—</u> 6	Х	Х	25	=		
		Subtota	l of 15-A,	15-B 8	15-C	=		

Total DR, Ownership and/or Management #13-15 (Max. 100 Points) = 0

16. DEPUTY REGISTRAR EMPLOYMENT (NON-MANAGEMENT) Experience, Form 3.2

ITEM AGENCY	нои	RS = FAC	TOR X YEA	RS X F	POINTS	S =	SCORE	VERIFIED
A.	#	=	Х	х	23	=		
В.	#		Х	х	23	=		
C _e	#		Х	х	23	=		
D,	#	=	Х	х	23	=		
	Subt	otal of 16	6-A, 16-B,	16-C &	16-D	=		

Total DR Employment Experience #16 (Max. 90 Points) =

17. OTHER EMPLOYMENT Experience, Form 3.2

ITEM AGENCY/COMPANY	нои	RS = FAC	TOR X YEA	RS x	POINTS	s =	SCORE	VERIFIED
A.	#	=	Х	Х	20	=		
B.	#	=	Х	Х	20	=		
C.	#	=	Х	Х	20	1 <u>—</u> 2		
D.	#	8 — 8	Х	Х	20	=		
	Subtotal of	Lines 17	'-A, 17-B,	17-C 8	17-D	=		

Total Other Employment Experience #17 (Max. 80 Points) =

	PERSONAL EVALUATION	ок	NO
18.	Form 3.3 – Customer Service Experience		
	Did proposer provide acceptable list of ideas to improve customer service at a deputy registrar agency or provide an example of something done as part of a job or business to improve services for customers?	2	0
19.	Form 3.4 – Start-Up Cost Funds On Deposit (not required for Auditors or Clerks of Cou	rts)	
	A. Are funds in acceptable financial institution and verified with bank/teller stamp?	(5)	*
	B. Are funds in proposer's or proposer's business name or joint with spouse?	(5)	*
20.	Form 3.5 – Political Contributions Report (not required for Auditors or Clerks of Courts)	A COLUMN TO THE	
	Did proposer mark "NO" for every category, every year? (For Nonprofit Corporations, evaluate both Corporation's and CEO's Form 3.5)	5	*
04	Farma C.C. Bassacra d Baline Communication		
21.		dia we	
	Does proposer agree to provide/maintain a written personnel policy covering the follow A. Hiring employees with deputy registrar agency experience?	nng:	
	B. Equal Employment Opportunity?	-	
	C. Employee training by the deputy registrar?		
		-	
	D. Participation in BMV provided training? E. Evaluation of employee performance?		
	F. Grounds for discipline or dismissal/termination (list) which shall include drug and alcohol use?	1	
	G. Progressive disciplinary steps?	(11)	0
	H. Dress code with list of acceptable attire?	T Common	
	I. Dress code with list of unacceptable attire?		
	J. A policy for maintaining the professional appearance of all staff at all times?		
	K. Fringe benefits (beyond those required by law or contract)?		
	PERSONAL EVALUATION POINTS, Page 5 (Max. 28 Points)	26	

NOTE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.

Comments:				
_				

		PERSONAL EVALUATION	ок	NO
22.	Foi	rm 3.7 – Security Plan Summary - Did proposer agree to provide:		
	<u>A.</u>	An electronic alarm system? (Mandatory)		
	<u>B</u> .	Alarm system monitored 24 hours, off-site? (Mandatory)		
	C.	Alarm system reports off-site if wires cut or tampered with? (Mandatory)		
	<u>D.</u>	Adequate alarm monitored panic/hold-up buttons? (Mandatory)		
	<u>E</u> .	Motion detectors connected to alarm system? (Mandatory)		
	<u>F.</u>	Alarm monitored contacts on all exterior doors? (Mandatory)		
	<u>G.</u>	Alarm monitored contacts on all exterior windows? (Mandatory)		
	Н.	Video recording camera surveillance system? (Mandatory)		
	<u>I.</u>	Safe or secured locking cabinet? (Mandatory)	(12)	*
	J.	Secured storage room with alarm monitored contacts on door(s) and window(s), if applicable? (Mandatory)	13	
	K.	Cross cut shredder to be made available to destroy customer copy records? (Mandatory)		
	L.	All doors and all windows will be securely locked when license agency is closed? (Mandatory)		
	M.	Smoke, fire, and carbon monoxide detection devices (Mandatory)?	~	
	N.	Interior/Exterior motion activated security lights? (Suggested) – Check OK or NO	(OK)	NO
23.	For	m 3.8 – Facility Maintenance Plan Summary - Did proposer agree to provide:		
	Α.	Indoor/Outdoor maintenance and cleaning?	0	0
	B.	Prompt snow and ice removal?	0	0
	C.	Carpet and/or floor cleaning (if appropriate)?	0	0
	D.	Repainting?	1	0
NOT	E: S	PERSONAL EVALUATION POINTS, Page 6 (Max. 17 Points) — core indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract conti	ngency.	
Com	men	ts;		-

		PERSONAL EVALUATION	ок	NO
24.	For	m 3.9 – Involved and Invested in Your Business		
	1.	How do you plan to manage, be responsible, and be accountable for this business at all times?	1	0
	2.	How will you ensure that all laws, rules, guidelines and procedures are followed, at all times, specifically with regard to issuing and renewing driver licenses, identification cards, and vehicle registrations?	1	0
	3.	What measures will you put in place to detect, deter, and prevent fraud?	1	0
	4.	The Ohio Bureau of Motor Vehicles routinely issues new and/or revised policy and procedural changes through email broadcasts to the deputy registrars. How will you ensure that policies and procedures are communicated to the staff and followed on a daily basis?	1	0
	5.	How will you demonstrate good leadership to your employees?	1	0
	6.	How will you maintain a high level of professionalism each day in this business?	(0
	7.	How do you intend to recruit and retain high quality employees?	1	0
	8.	How will you provide a safe, clean, and friendly place to do business?	(1)	0
	9.	How would you deal with an irate customer?	(1)	0
	10.	What training or advice do you, or will you, give to your employees for dealing with irate customers?		0
	11.	How will you meet the expectations of the Ohio Bureau of Motor Vehicles?	1	0
	12.	Why should the Ohio Bureau of Motor Vehicles consider you for a deputy registrar license agency contract?	0	0
25.	For	m 3.10(A) (B) or (C) – Affidavit of Individual, Auditor/Clerk of Courts or Nonprofit Co	rpora	tion
		Did proposer submit proper affidavit without alteration and does it appear to be complete, accurate, and truthful?	(3)	*
	B.	Is it the affidavit duly signed and notarized?	2	*
26.	Lo	cal Law Enforcement Report / Articles of Incorporation (AOI)		
	Α.	No disqualifying convictions for individual / AOI for nonprofit corporation?	(3)	*
	В.	No convictions (except minor traffic) / AOI for nonprofit corporation?	(2)	0
27.	_	CI / FBI Criminal Background (WebCheck) Report / AOI for Nonprofit Corporation	(25)	*

PERSONAL EVALUATION POINTS, Page 7 (Max. 27 Points)



C. No judgments for the past 36 months?* D. *No bankruptcy filed or trusteeship imposed for the past 36 months? E. *No other negative items (charge-offs, collections, etc.) for the past 36 months? F. *No negative items (pattern of delinquencies, etc.) for the past 60 months? * Exclude minor medical judgments and disputed items with good cause explanation. 29. The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	2 2	0 0 0 0 0
B. No tax liens (state or federal)? C. No judgments for the past 36 months?* D. *No bankruptcy filed or trusteeship imposed for the past 36 months? E. *No other negative items (charge-offs, collections, etc.) for the past 36 months? F. *No negative items (pattern of delinquencies, etc.) for the past 60 months? * Exclude minor medical judgments and disputed items with good cause explanation. 29. The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	3) 2) 2) 1)	0 0 0 0
C. No judgments for the past 36 months?* D. *No bankruptcy filed or trusteeship imposed for the past 36 months? E. *No other negative items (charge-offs, collections, etc.) for the past 36 months? F. *No negative items (pattern of delinquencies, etc.) for the past 60 months? * Exclude minor medical judgments and disputed items with good cause explanation. 29. The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	3) 2) 2) 1)	0 0 0
D. *No bankruptcy filed or trusteeship imposed for the past 36 months? E. *No other negative items (charge-offs, collections, etc.) for the past 36 months? F. *No negative items (pattern of delinquencies, etc.) for the past 60 months? * Exclude minor medical judgments and disputed items with good cause explanation. 29. The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	2 1	0 0
E. *No other negative items (charge-offs, collections, etc.) for the past 36 months? F. *No negative items (pattern of delinquencies, etc.) for the past 60 months? * Exclude minor medical judgments and disputed items with good cause explanation. 29. The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	1	0
F. *No negative items (pattern of delinquencies, etc.) for the past 60 months? * Exclude minor medical judgments and disputed items with good cause explanation. 29. The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	<u> </u>	0
* Exclude minor medical judgments and disputed items with good cause explanation. 29. The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)		
29. The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	2	0
quality? (Note any deficiencies in comments area below or on page 1)	2	0
DEDOONAL EVALUATION BOINTS B	5	-
PERSONAL EVALUATION POINTS, Page 8 (Max. 15 Points) NOTE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.	ency.	15 THE
Comments:		

3.0 PERSONAL CHECKLIST

Proposer's Full Legal Name Robin T Campbell

		23002	
Proposer Number (<i>BMV</i>	′ use only)		

INSTRUCTIONS: You must submit one original of this form and all documents listed on this form as appropriate based on your status as a proposer (individual, county auditor, clerk of courts or nonprofit corporation). Even if you are submitting more than one proposal, only one original of these forms are required. Please submit via email in accordance with the RFP instructions.

INDIVIDUAL	1	вму	COUNTY AUDITOR OR CLERK OF COURTS	1	вму	NONPROFIT CORPORATION	1	вму
Form 3.0 Personal Checklist (this form)	/	/	Form 3.0 Personal Checklist (this form)			Form 3.0 Personal Checklist (this form)		
Form 3.1 Personal Questionnaire	/	/	Form 3.1 Personal Questionnaire			Form 3.1 Personal Questionnaire		
Form 3.2 Business and Employment Experience	V	✓	Forms 3.2 Business and Employment Experience			Forms 3.2 Business and Employment Experience		
Form 3.3 Customer Service Experience	/	✓	Form 3.3 Customer Service Experience			Form 3.3 C⊔stomer Service Experience		
Form 3,4 Start-Up Cost Funds on Deposit	V	\	N/A	х	1	Form 3.4 Start-Up Cost Funds on Deposit		
Form 3.5 Political Contributions Report	V	V	, N/A	х	1	Form 3,5 Political Contributions Report Nonprofit Corporation		
N/A	х	1	N/A	x	1	Form 3,5 Political Contributions Report Chief Executive Officer		
Form 3.6 Comprehensive Personnel Policy Agreement	/	✓	Form 3.6 Comprehensive Personnel Policy Agreement			Form 3.6 Comprehensive Personnel Policy Agreement		,,
Form 3.7 Security Plan Agreement	V	/	Form 3.7 Security Plan Agreement			Form 3.7 Security Plan Agreement		
Form 3.8 Facility Maintenance Plan Agreement	V	✓	Form 3.8 Facility Maintenance Plan Agreement			Form 3.8 Facility Maintenance Plan Agreement		
Form 3,9 Involved and Invested in Your Business	V	✓	Form 3.9 Involved and Invested in Your Business			Form 3.9 Involved and Invested in Your Business		
Form 3.10(A) Affidavit of Individual	V.	/	Form 3.10(B) Affidavit of Auditor or Clerk of Courts			Form 3.10(C) Affidavit of Nonprofit Corporation		
2023 Credit Report	¥'	/	N/A	X	1	2023 Certificate of Good Standing		
2023 Local Law Enforcement Report	V	V	2023 Local Law Enforcement Report			Articles of Incorporation		
2023 WebCheck Receipt	1	_	2023 WebCheck Receipt			N/A	Х	1
Pre-approval Statement for \$25,000 Bond	1		Current Bond with BMV added as Additional Insured			Pre-approval Statement for \$25,000 Bond		<u>.</u>
INDIVIDUAL		16	COUNTY AUDITOR OR CLERK OF COURTS			NONPROFIT CORPORATION		

3.1 PERSONAL QUESTIONNAIRE

1.	List all location numbers for which the applicant intends to submit a proposal (limit six locations). Check the box underneath if proposing the location as a second site in addition to a current agency:
	7847
2.	Full legal name of proposer Robin T Campbell
	Proposer's street address
	City State Oh Zin code
4.	County of residence (nonprofit corporation county of operation)
5.	Daytime telephone ()
6.	Proposer's driver's license number (nonprofit corporation N/A
	Spouse's name (nonprofit corporation N/A) N/A
8.	Spouse's home street address (nonprofit corporation N/A) N/A
	City State Zip code
9.	Are you proposing as the owner of a minority business enterprise (MBE)? No Yes
	Proposer is (check one and follow instructions):
10	An individual person. These forms are designed to be self-explanatory for Proposers proposing as individual persons. Answer all questions as they apply to you personally. If a question does not apply to you, enter "N/A" or "Not applicable;
	The Clerk of Courts of County;
	The County Auditor of County. Answer all questions as they apply to you and your position as Clerk of Courts or County Auditor. If a question does not apply to you or your position, enter "N/A" or "Not applicable;
	A nonprofit corporation (NPC). An officer or an authorized agent should answer all questions and sign all documents on behalf of the NPC. The answers must refer to the NPC itself and not to the individual officers, agents, or employees of the NPC, unless otherwise specified. Many questions are not applicable to nonprofit corporations. To assist your responses, we have marked those questions "NPC N/A" meaning we believe the marked question is not applicable to most nonprofit corporations. Please answer all other questions unless clearly inapplicable.

Form 3.1, Personal Questionnaire, Page 1 of 6 (2023)

	Auditor, either by election or appointment (includes precinct c			
		Yes	_ No_	
B.	If YES, in what elective office are you serving?			
C.	If YES, date that you plan to leave this office?			
12. A.	Are you currently running for any elective public office. (including precinct committee person)? (NPC N/A)	Yes	No	<u> </u>
В.	If YES, what office?			
13. A.	Are you currently a deputy registrar?	Yes _	_ No	
В.	If YES, on what date does your contract expire? June 2024			
C.	If YES, have you served as a deputy registrar continuously since January 1, 1992?	No Yes	_ Yes	/
14. A	Is your spouse currently a deputy registrar? (NPC N/A)	Yes	No	<u> </u>
	If YES, on what date does your spouse's contract expire?			
For th daugh	ne following three questions, extended family includes your ster, father-in-law, mother-in-law, brother-in-law, sister-in-law, s	pouse, parent, b son-in-law, or do	orother, sist	er, son, aw:
For th daugh	ne following three questions, extended family includes your s	pouse, parent, b son-in-law, or do a deputy registr	orother, sist	er, son, aw:
For the daugh	ne following three questions, extended family includes your ster, father-in-law, mother-in-law, brother-in-law, sister-in-law, something. Does any member of your extended family currently hold a	pouse, parent, b son-in-law, or do a deputy registr Yes	orother, sist aughter-in-l ar contract	er, son, aw: ? (NPC
For the daught 15. A	ne following three questions, extended family includes your ster, father-in-law, mother-in-law, brother-in-law, sister-in-law, something. Does any member of your extended family currently hold and N/A) If YES, list their name, relationship to you, whether you shall their contract expires here:	pouse, parent, b son-in-law, or do a deputy registr Yes	orother, sist aughter-in-l ar contract	er, son, aw: ? (NPC
For the daught 15. A	ne following three questions, extended family includes your ster, father-in-law, mother-in-law, brother-in-law, sister-in-law, something. Does any member of your extended family currently hold and N/A) If YES, list their name, relationship to you, whether you shall their contract expires here: Relationship Same Yes	pouse, parent, beson-in-law, or do a deputy registre Yesare the same he Household No	orother, sist aughter-in-lear contract No_contract l	er, son, aw: ? (NPC) ond date expires
For the daught 15. A	ne following three questions, extended family includes your steer, father-in-law, mother-in-law, brother-in-law, sister-in-law, something to your extended family currently hold and N/A) If YES, list their name, relationship to you, whether you shall their contract expires here: Relationship	pouse, parent, beson-in-law, or destrained and deputy registrates. Yes are the same here. Household No No	orother, sist aughter-in-lear contract No_contract I	er, son, aw: ? (NPC) ond date expires
For the daught 15. A	ne following three questions, extended family includes your steer, father-in-law, mother-in-law, brother-in-law, sister-in-law, so any member of your extended family currently hold and N/A) If YES, list their name, relationship to you, whether you shall their contract expires here: Relationship	pouse, parent, becon-in-law, or do a deputy registre Yes are the same here. Household No No No No	orother, sistaughter-in-laughter-in-laughter-in-laughter-in-laughter-in-laughter No_ ousehold, a	er, son, aw: ? (NPC ond date expires
For the daught 15. A.B.	ne following three questions, extended family includes your steer, father-in-law, mother-in-law, brother-in-law, sister-in-law, so any member of your extended family currently hold and N/A) If YES, list their name, relationship to you, whether you shall their contract expires here: Relationship	pouse, parent, beson-in-law, or destrained and deputy registrates are the same here. Household No No No No No No	orother, sistaughter-in-laughter-in-laughter-in-laughter-in-laughter-in-laughter No_ ousehold, a	er, son, aw: ? (NPC ond date expires

Form 3.1, Personal Questionnaire, Page 2 of 6 (2023)

B. If YES, list their name, relationship to you, and whether y	you share the same ho	usehold:
Name Relationship	Sa	ame Household
	Yes	No
	Yes	No
	Voc	No
	Ves	No
17. A. Is any member of your extended family employed by any Public Safety? (NPC N/A)		
TO TOWNS 11.4 d is a selection of the dead		_ No
B. If YES, list their name, relationship to you, and the date t		nployment Date
Name Relations	Smp	iipioymene izate
18. A. Have you completed the Political Contributions Report, I (NPC must submit one for NPC itself and one for its C.E.	Form 3.5? .O.) No	Yes
B. If "NO," are you applying as a Clerk of Courts or County	Auditor? No	Yes
19. A. Are you an employee of the State of Ohio? (NPC N/A)	Yes	No
B. If "YES," will you resign, if appointed?	No	Yes
20. Are you an insurance company agent, writing automobile ins	surance?	v 🗸
(NPC N/A)	Yes	No
 Has Proposer (including NPC and proposed office manager) of a crime punishable by death or imprisonment in exce 	been convicted within ess of one year (felo	n the past ten years ny), or any crime
involving dishonesty or false statement?		No
22. As of the date of this certification does Proposer ow compensation contributions, social security payments, or we the State of Ohio or any political subdivision thereof, or to the contribution of the Little of States?	orkers' compensation	premiums either to
or locality within the United States?	Yes	No

Form 3.1, Personal Questionnaire, Page 3 of 6 (2023)

p h a	s Proposer willing and able, if appoint of business liability property dold the Department of Public Safety, and the Registrar of Motor Vehicles	amage, the Dire harmless	and theft insurance sa ector of Public Safety, s upon claims for dan	itisfactory the Bureau	to the Regi 1 of Motor	strar and Vehicles,
F	Revised Code 4503.03(C)? (County Au	iditor/Cl	erk of Courts N/A)	No	Yes_	v
	s Proposer bondable as outlined in Oh 501:1-6-01(B)?	io Admi	nistrative Code	No	Yes_	<u> </u>
	Please provide the following informator or the					
I	High school diploma?			No	Yes_	'
H	High school name Jackson-M	ilton				
(North Jackson	State	ОН		Zip_44	451
(College name	and the same of th				
(City	State			Zip	4
ľ	Major		Degree awarded _			
Ó	College name					
(City	State			Zip	
ľ	Major		Degree awarded _			
í I	Computer experience. Does Propos computers? (Incumbent deputy regis nonprofit corporations, this question she nonprofit corporation's activities.)	trars ma	ry take credit for ope	erating BN ter system	/IV comput	ers. For or used in

It Education classes for Computers and Com	nputerProgramming
ckbooks, Excel, Microsoft Word, email, Outlo	ok.
A. L. Marine P. P.	
political contacts, or employees of the lunable to contact at least one person or may be evaluated unfavorably. Nonprof	erve as a character reference for you. Do not list to Department of Public Safety (including BMV). If that person is unable to serve as a character reference fit corporations should list references who are family
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso	Department of Public Safety (including BMV). If that person is unable to serve as a character referent corporations should list references who are familed Daytime telephone number ()
political contacts, or employees of the lunable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities.	Department of Public Safety (including BMV). If that person is unable to serve as a character referent corporations should list references who are famile
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso City	Department of Public Safety (including BMV). If that person is unable to serve as a character referentit corporations should list references who are familed Daytime telephone number. State Ohio Zip
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso City	Department of Public Safety (including BMV). If that person is unable to serve as a character referent corporations should list references who are familed Daytime telephone number ()
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso City List any special instructions for contact	Department of Public Safety (including BMV). If that person is unable to serve as a character reference of the corporations should list references who are family are Daytime telephone number ()
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso City	Department of Public Safety (including BMV). If that person is unable to serve as a character reference it corporations should list references who are family Daytime telephone number ()
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso City List any special instructions for contage. B. Name Kathleen Butler	Department of Public Safety (including BMV). If that person is unable to serve as a character reference of the corporations should list references who are family are Daytime telephone number ()
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso City List any special instructions for contage. B. Name Kathleen Butler City	Department of Public Safety (including BMV). If that person is unable to serve as a character reference it corporations should list references who are family Daytime telephone number (
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso City List any special instructions for contage. B. Name Kathleen Butler City	Department of Public Safety (including BMV). If that person is unable to serve as a character reference it corporations should list references who are family Daytime telephone number ()
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso City List any special instructions for contacts. B. Name Kathleen Butler City List any special instructions for contacts.	Department of Public Safety (including BMV). If that person is unable to serve as a character reference it corporations should list references who are family Daytime telephone number (
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso City List any special instructions for contacts. B. Name Kathleen Butler City List any special instructions for contacts.	Department of Public Safety (including BMV). If that person is unable to serve as a character reference it corporations should list references who are family are dependent on the corporations should list references who are family are dependent on the corporations should list references who are family are dependent on the corporations should list references who are family are dependent on the corporations should list references who are family are dependent on the corporations of the corporations should list references who are family are dependent on the corporations should list references who are family are dependent on the corporations of the corporations should list references who are family are dependent on the corporation of the corporations of the corporations of the corporation of the corporation of the corporations of the corporation of the corporati
political contacts, or employees of the I unable to contact at least one person or may be evaluated unfavorably. Nonprof the nonprofit corporation's activities. A. Name Denise Caruso City List any special instructions for contage. B. Name Kathleen Butler City	Department of Public Safety (including BMV). If that person is unable to serve as a character reference it corporations should list references who are family Daytime telephone number (

Form 3.1, Personal Questionnaire, Page 5 of 6 (2023)

28. Employment, management, supervisory, and business experience. Each Proposer's experience is one of the most important factors to be considered in the award of deputy registrar contracts. For the purposes of this RFP, experience gained prior to the year 1990 will not be evaluated or considered. Please provide a professional resume, in chronological order (no earlier than 1990), the positions you have held. If the position you held in 1990 was one you started before 1990, you may list that position and the date you actually started on your submitted resume. If you did not hold any position in 1990, please begin with the first position you held after 1990. If applying as a NPC, please provide a description of the fundraising, program, and charitable functions of the nonprofit corporation.

FORM 3.2(A) BUSINESS OWNERSHIP EXPERIENCE FORM 3.2(B) MANAGEMENT AND/OR SUPERVISORY EXPERIENCE FORM 3.2(C) EMPLOYEE EXPERIENCE

Instructions

It is important that you supply complete and accurate information about all relevant business ownership, management, supervisory, and employment experience so that the BMV will be able to verify that experience from independent sources. Generally, proposers receive the most consideration for service as a deputy registrar, second most consideration for service as a business owner, third most consideration for service as a manager or supervisor, fourth most consideration as a deputy registrar employee without management experience, and least consideration for other employment experience without any supervisory or management experience. Be sure to include as much detailed experience possible within the submitted professional resume.

Nonprofit corporations must report only the businesses and activities conducted by the nonprofit corporation itself on Form 3.2(A) Business Ownership Experience. If the nonprofit corporation has operated a deputy registrar agency, that information should be entered and submitted on one Form 3.2(A) Business Ownership Experience. Any other business activities (fundraising, charitable activities, etc.) should also be entered and submitted on a separate 3.2(A) Business Ownership Experience. Use a separate Form 3.2 for each separate business activity performed by the NPC and a separate Form 3.2(A) for each separate business activity performed by the NPC.

Form 3.2(A) Business Ownership Experience. Deputy registrars, nonprofit corporations, county auditors, clerks of courts, and individuals should use this form to report on businesses actually owned and operated by them.

Form 3.2(B) Management and/or Supervisory Experience. Individuals, county auditors, and clerks of courts should use this form to report management and supervisory experience performed by them. Service as a county auditor or clerk of court qualifies as management and supervisory experience.

<u>Form 3.2(C) Employee Experience</u>. Individuals, county auditors, and clerks of courts should use this form to report all other employment that did not include management or supervisory authority.

FORM 3.2(A) BUSINESS OWNERSHIP EXPERIENCE

Instructions. Please fill out one of these forms 3.2(A) for each business you have owned. Do not use this form 3.2(A) for management, supervisory, or employee experience. If you have owned more than one business, submit a separate for 3.2(A) for each business owned. *Please make additional copies of this form as necessary*.

Proposer's name Robin T Campbell			Company name Union Square License				
Company address 667 C				City Y			·
State Ohio		44505	Telepl	hone (33	o)	746-462	1
Type of business (deputy	registrar, retai	il grocery, etc.					
Company's products and/o	or services Pro	vide Drivers lic	ense's, Ve	hicle registra	ations,Rei	nstatement, Ti	tle work
Notary work.							
BUSINESS OWNER - Fo	orm of owners	hip (sole prop	rieto <u>r, pa</u> i	rtner, etc.):		the state of the s	
Federal Tax ID Nur	mber:						
2. Percentage of busin	iess you owne	d: 100	%	Hou	rs worked	l weekly	50
3. Dates you operated				ear 2009	To: mont	h Curr y	ear Curr
4. Is/was this business						Yes	
5. Is/was this business	your primary	source of inc	ome and s	support?		Yes	
6. Do/did you directly						Yes	, /
7. Do/did you directly	•		_			Yes	
If you answered ye							
8. Have you ever deve							
List at least one person, r least one person to verify registrar or deputy registr	not a relative of this experien	of yours, who	can verify	y this expense	rience. It lit for it.	(If you are	a deputy
Name	City		State		/ip	Daytime I	2hone
Denise Caruso			Ohio	-			
Nicole Brown			Ohio				
Dawn Zwetzig			Ohio				

3.2(B) MANAGEMENT AND/OR SUPERVISORY EXPERIENCE

Instructions. Please fill out one of these forms 3.2(B) for each separate management or supervisory job you have held. Do not use this form 3.2(B) for business ownership or regular employee positions. Use a separate form 3.2(B) for each management or supervisory position that you have held. *Please make additional copies of this form as necessary*.

Proposer's name Robin T Campbell	Company name Boardman License Bureau
Company address 233 Boardman Canfield	Rd City Boardman
State Ohio Zip 44512	
Type of business (deputy registrar, retail grocery,	etc.) Deputy Registrar office
Management/supervisory duties BMV paperwork	(verify and sign off on) do deposits, run office staff.
Go through paperwork checking for mi	stakes and fixing. Take care of customers.
MANAGER OR SUPERVISOR - Job title: Man	ager
1. Title of position Manager	Hours worked weekly? 40
2. Dates this position was held: From: month	07 year 2000 To: month May year 2009
	d discipline employees? No Yes
1. Do/did you directly manage/supervise emp	loyees on a daily basis? No Yes
If you answered yes to question number 4,	how many employees do/did you manage? 10
5. Have you ever developed a comprehensive	business plan? No Yes
List at least one person, not a relative of yours, veleast one person to verify this experience, you verigistrar or deputy registrar employee, you may be	who can verify this experience. If we cannot contact at will not receive any credit for it. (If you are a deputy ist BMV employees to verify that experience.)
Name City	State Zip Daytime Phone
Kathleen Butler	Ohio
Diane Lund	<u>Ohio</u>
	()

Form 3.2(B), Management and/or Supervisory Experience, Page 3 of 4 (2023)

3.2(C) EMPLOYEE EXPERIENCE

Instructions. Please fill out one of these forms 3.2(C) for each and every separate job you have held as an employee. Do not use this form 3.2(C) for business ownership or jobs in which you had management or supervisory duties. Use a separate form 3.2(C) for each non-management and/or non-supervisory job held. Please make additional copies of this form as necessary.

Proposer's name Robin T	Campbell	Company name				
Company address 232 Bc	ardman Canfield Rd	City Board	dman			
State Ohio	Zip44512	_ Telephone () _	Out of Business			
Type of business (deputy re	gistrar, retail grocery, etc.)	Deputy Registrar				
EMPLOYEE - Job title: C		3 200				
Hours worked weekly	40 Job duties	Assist customers with drivers li	icenses and vehicle renewals			
Do titlework, use the						
Dates of this employment: Describe how and to what e	extent you provided high o	quality customer service	e at this position:			
plates. Realising that mo	ost people don't understa	and the process and he	elping them			
through it.						
List at least one person, no least one person to verify registrar or deputy registrar	this experience, you will r	not receive any credit for	it. (If you are a deputy			
Name	City	State Zip	Daytime Phone			
Denise Caruso		Ohio				
Diane Lund		Ohio	()			
			_ \ /			

3.3 CUSTOMER SERVICE EXPERIENCE

Instructions. Please give us a list of ideas you have to improve customer service at your deputy registrar agency. You will only receive full credit if you demonstrate sufficient customer service awareness.

A. This is a list of ideas I have to improve customer service at my deputy registrar agency if I am awarded a contract (Please be specific) and/or this is an example of something I have done as part of

As soon as a customer walks in the agency they are greeted and their paperwork checked to make sure they have the proper documents to get what they need. Any questions they have will be answered at that time. If they have the right documents they will be given the paperwork the fill out.

I do titlework and issue temp tags so the customer can just make one stop to get things done. I offer notary service to people who can't make it into the building by going outside to notarize documents.

Form 3.3, Customer Service Experience (2023)

3.4 START-UP COST FUNDS ON DEPOSIT (Not required for County Auditors or Clerks of Court)

Proposer's Name: Robin T Campbell					
I certify that the following funds are now on deposit in a bank, savings and loan or credit union. (Brokerage accounts, mutual funds, stocks, lines of credit, credit cards, etc. are not acceptable.) The deposit amount must be equal to or exceed the amount listed as your total start-up costs on Form 4.4.					
Union Course Lineana Duranu					
Account Owner's Name: Union Square License Bureau					
(Account must be owned by the Proposer in the Proposer's individual or business name. No other person's name, except the Proposer's spouse, if any, may appear on the account.)					
Bank Name: PNC					
Bank Address: 4499 Belmont Ave Bank City: Youngstown					
Bank Address: 4499 Belmont Ave Bank City: Youngstown Bank State: OH Bank Zip: 44505 Bank Phone: (330) 742-4573					
Account Number: Total Funds on Deposit: \$ 150,752.42					
(The total funds on deposit amount must be equal to or exceed the amount listed as your total start-up costs on Form 4.4.) PNC BANK, N.A. ABA 043000096					
Bank or Teller's Official Stamp: JAN 1 9 2023					
Teller's Signature: Date: 1-19-2023					
(Not valid without official stamp of financial institution and signature of teller.)					

3.5 POLITICAL CONTRIBUTIONS REPORT

Instructions

<u>Instructions</u> You must report on the following page whether you and your immediate family together gave more than \$100.00 to any political party or to certain individual candidates during any one of the last three calendar years and so far this year.

"Immediate family" means you, a spouse residing with you, and any dependent children. You must add together all contributions you, your spouse, and your dependent children made to each separate party or each separate candidate during each calendar year.

"Political party" means each separate political party and includes any political action committee (PAC) and any "continuing association" which are connected to that political party. "Political party" includes all levels of that party, federal, state, county, and local.

"Candidate" includes both the candidate and any of that candidate's campaign committees. You must report only for candidates for the following offices: Ohio governor, attorney general, secretary of state, treasurer of state, auditor of state, state senator or state representative. You are not required to report any contributions to federal, county, local, or judicial candidates.

"More than \$100.00" means any amount exceeding \$100.00, starting with \$100.01. A contribution of exactly \$100.00 or less is acceptable. Contributions include the value of any "in-kind" contributions.

County Auditors and Clerks of Court are exempt from this requirement and need not file this Report of Political Contributions.

Nonprofit Corporations must submit one report for the nonprofit corporation itself and one report for the chief executive officer (C.E.O.) who has, or will have, primary responsibility for the nonprofit corporation's operation of the deputy registrar agency. There is only one copy of this report in this package. Nonprofit corporations must make a second copy and submit one copy for the nonprofit corporation itself and one for the C.E.O. who will be responsible for the operation of the deputy registrar agency.

Name:	_
Title (if officer of nonprofit corporation):	_

(A nonprofit corporation must submit two separate reports: one for the nonprofit corporation itself, and one for its chief executive officer)

Did you and your immediate family together give more than \$100.00 to any of the following during any one of the years listed? You must place a check mark "\sqrt{"}" in the appropriate box, "yes" or "no" for each category and year separately.

RECIPIENT	JAN 1 - DEC 31 2020		JAN 1 - DEC 31 2021		JAN 1 - DEC 31 2022		2023 To Date	
	Yes	No	Yes	No	Yes_	No	Yes	Nσ
Democratic Party including PACs and Associations		1		V		1		~
Republican Party including PACs and Associations		~		V		~		~
Any other Party including PACs and Associations		V		V		•		V
Governor, Candidate and Committee		~		V		1		V
Attorney General, Candidate and Committee		V		V		1		~
Secretary of State, Candidate and Committee		~		~		V		~
Treasurer of State, Candidate and Committee		V	L	V		V		V
Auditor of State, Candidate and Committee		~		/		1		~
State Senator, Candidate and Committee		V		-		~		1
State Representative. Candidate and Committee		~		V		4		~

Form 3.5, Political Contributions Report (2023)

3.6 PERSONNEL POLICY

A comprehensive personnel policy must be readily available and presented upon request. Items needing covered within the agency's comprehensive personnel policy are listed below.

Do you agree to provide a comprehensive personnel policy, if requested, that covers the listed items?

No	Yes_	•

COMPREHENSIVE PERSONNEL POLICY MUST INCLUDE PROVISIONS FOR:

HIRING EMPLOYEES WITH DEPUTY REGISTRAR AGENCY EXPERIENCE				
EQUAL EMPLOYMENT OPPORTUNITY				
EMPLOYEE TRAINING BY THE DEPUTY REGISTRAR				
PARTICIPATION IN BMV PROVIDED TRAINING				
DOCUMENTED PERIODIC EMPLOYEE PERFORMANCE EVALUATIONS				
(ANNUAL AT A MINIMUM)				
LIST OF GROUNDS FOR DISCIPLINE OR DISMISSAL				
PROGRESSIVE DISCIPLINARY ACTION				
DRESS CODE WITH LISTS OF ACCEPTABLE AND UNACCEPTABLE ATTIRE				
POLICY FOR MAINTAINING PROFESSIONAL APPEARANCE				
FRINGE BENEFITS				

3.7 SECURITY PLAN SUMMARY

If you are awarded a contract, you will be required to adopt a security plan to assure that agency employees, patrons, other citizens, equipment, and consigned inventory will be protected from harm (your plan should detail how you intend to address the items listed below).

If you are awarded a contract, do you agree to provide all of the following?

Yes	No

ELECTRONIC ALARM SYSTEM	
ALARM SYSTEM MONITORED 24 HOURS, OFF-SITE	
ALARM SYSTEM REPORTS OFF-SITE IF WIRES ARE CUT OR TAMPERED	
ADEQUATE ALARM MONITORED PANIC/HOLD BUTTONS	
MOTION DETECTORS CONNECTED TO ALARM SYSTEM	
ALARM MONITORED DOOR CONTACT ON ALL EXTERIOR DOORS	
ALARM MONITORED CONTACTS ON ALL EXTERIOR WINDOWS	
VIDEO RECORDING CAMERA SURVEILLANCE SYSTEM	
A SAFE OR SECURE LOCKING CABINET	
A SECURED STORAGE ROOM WITH ALARM MONITORED CONTACTS ON DOOR(S)	AND
WINDOW(S)	
A CROSS CUT SHREDDER	
SECURELY LOCK ALL DOORS AND WINDOWS WHEN OUTSIDE BUSINESS HOURS	
SMOKE, FIRED, AND CARBON MONOXIDE DETECTION DEVICES	
INTERIOR/EXTERIOR MOTION ACTIVATED SECURITY LIGHTS	

Note: For Deputy Provided Sites, the deputy registrar shall install and maintain an approved alarm system. At BMV Controlled Sites, either the BMV or the deputy registrar will install an approved alarm system, which will be maintained by the deputy registrar.

3.8 FACILITY MAINTENANCE PLAN SUMMARY

If you are awarded a contract you will be required to adopt a facility maintenance plan, including provisions for maintaining the deputy registrar agency premises. Your plan should detail how you intend to address the items listed below.

If you are awarded a contract, do you agree to be responsible for the following either on your own,

OUTDOOR BUILDING MAINTENANCE

KEEP OUTDOOR AREA FREE OF TRASH AND DEBRIS

PROVISION TO ASSURE PROMP SNOW AND ICE REMOVAL

CLEANING INSIDE OF AGENCY INCLUDING EQUIPMENT

PROVISION FOR INSIDE/OUTSIDE MAINTENANCE

PROVISION FOR PROFESSIONAL CARPET/FLOOR CLEANING (MIN. OF ONCE A YEAR)

PROVISION FOR REPAINTING AND/OR COSMETIC UPDATES

3.9 INVOLVED AND INVESTED IN YOUR BUSINESS

Instructions: Answer all of the following questions to the best of your ability. Please be concise and attempt to limit each answer to seventy-five (75) words or less. Include attachment(s) if more space is needed to answer any of the questions.

nee	ded to answer any of the questions.
1.	How do you plan to manage, be responsible, and be accountable for this business at all times?
	I plan to be responsible and accountable for my business by simply being on site. I plan to manage my business by hiring responsible and alert employees who can help my business grow by treating customers in a respectful way. Financially, all bills and taxes are paid in a timely manner. Money is kept safely locked in a drawer during business hours and in a locked and monitored room after hours.
2.	How will you ensure that all laws, rules, guidelines and procedures are followed, at all times, specifically with regard to issuing and renewing driver's licenses, identification cards, and vehicle registrations?
	To ensure that all rules are being followed properly, broadcasts are checked regularly and always kept up to date. All employees read and sign each broadcast they are kept in a binder for easy reference. Questions from employees are encouraged and welcomed, not criticized, as my business is always run as a team effort.
3.	What measures will you put in place to detect, deter, and prevent fraud?
	Fraud prevention starts with me being at the agency and being aware of employee actions. Cash audits are done periodically for each employee. All documents presented by customers are double checked by a manager or myself.
4.	The Bureau of Motor Vehicles routinely issues new and/or revised policy and procedural changes through email broadcasts to the deputy registrars. How will you ensure that policies and procedures are communicated to the staff and followed on a daily basis?
	All broadcasts are printed right away and each employee, including myself, is required to read and sign each broadcast. Any emails that come through with procedure changes are immediately passed on the the staff.

5.	How will you demonstrate good leadership to your employees?
	I will demonstrate good leadership by being professional, dressing appropriately and treating customers and my employees with respect. I lead by example by following all the proper prodecures and rules which in turn reflects on my employees.
_	How will you as into a bigh lovel of our facilities at the bound of
υ.	How will you maintain a high level of professionalism each day in this business?
	Maintaining a high level of professionalism is a team effort between my employees and myself. We are dressed for success as well as being willing to provide each customer with a degree of professionalism that will make them feel appreciated and well taken care off.
7.	How do you intend to recruit and retain high quality employees?
	As an employer, I accept resumes all year round. When hiring I will go through the resumes and check for experience and employment history and hire the most qualified person for the job. Training is done by a qualified employee with the Manager and supervisor assisting with any questions. I do evaulations often so that I am aware of my employees strengths and weaknesses to retain a quality workforce.
8.	How will you provide a safe, clean and friendly place to do business?
	When walking into my agency you will always be greeted with a smile and treated with the utmost respect. Weekly we give the agency a thorough cleaning as well as clean the counters, vision screeners and floors throughout the day. The camaraderie between the employees reflects the overall atmosphere of the agency making the customers feel comfortable.
9.	How would you deal with an irate customer?
	Dealing with an irate customer can be frustrating, but it is important to remain calm and sympathize with their situation. Assure the customer that their concerns are understood. Let them know of any solutions available and work together to resolve the problem.

10. What training or advice do you, or will you, give to your employees for dealing with irate custom	iers?
While a new employee is being trained, the 'trainer' explains that if a customer becomes irate it is best to stay calm and show your concern for their problem. Talk about the possible solutions an work together for a resolution. If the employee is unable to handle the irate customer call the Manager or Deputy for help.	s d
11. How will you meet the expectations of the Bureau of Motor Vehicles?	
I will meet the expectations of the BMV by following all the rules and regulations the Bureau purforth, and staying updated on any changes to those rules. I will make sure my staff is efficient, knowledgeable, courteous and professional.	its
12. Why should the Bureau of Motor Vehicles consider you for a deputy registrar license agency cor	l ntract?
I should be considered for a contract because I have worked for the BMV for 25 years, fourteen years as a Deputy. My staff and I know the BMV rules, regulations and procedures. Since I became a Deputy at this agency the transactions have increased. As long as I am in this agency will continue to make sure the customers are happy and my employees follow all the BMV rules.	I s. I
will strive to continue to provide excellent customer service and being an asset to this communi-	ty.
	: : :

Form 3.9, Involved and Invested in Your Business, Page 3 of 3 (2023)

3.10(A) AFFIDAVIT OF INDIVIDUAL

(Not to be used by County Auditors, Clerks of Courts or Nonprofit Corporations) County of Trumbull :
State of Ohio : I, Robin T Campbell , being first duly sworn, depose and say that:
 I am submitting my proposal for appointment as deputy registrar in my own individual capacity, and not as an agent, representative, partner, or business associate of any kind whatsoever of any other person or persons;
 If appointed, I will serve as a deputy registrar in my own individual capacity, and will not act as an agent, representative, partner, or business associate of any kind whatsoever of any other person or persons;
3) If appointed as deputy registrar, I will not assign my deputy registrar contract, in whole or in part, nor any of my deputy registrar's responsibilities to any other person or persons without the advance written consent of the Registrar;
4) If appointed as a deputy registrar, I will fully comply with all requirements set forth by the Registrar. I will not serve as an office manager of any deputy registrar agency other than my own; nor will I permit any other deputy registrar, the spouse of any deputy registrar, or the parent, child, brother, or sister of any deputy registrar living in the same household as the deputy registrar to operate my deputy registrar agency, directly or indirectly. I understand that I may hire the spouse, parent, child, brother, or sister of any deputy registrar as an employee, provided that I maintain control of my deputy registrar agency;
5) To the best of my knowledge and belief, I am fully qualified to serve as a deputy registrar, and there is no provision of the Ohio Revised Code or the Ohio Administrative Code which would make me ineligible to serve as a deputy registrar; and,
6) I have caused to be prepared, have read, and take full responsibility for, all forms and documents submitted with this proposal. All information is true, accurate, and complete to the best of my knowledge and belief. This affidavit is submitted by me for the purpose of obtaining a deputy registrar contract.
Signature of proposer: Rolen T. Langles
Printed/typed name of proposer: Robin T Campbell
Sworn to and subscribed in my presence by the above named Robin T. Campbell
on this $\frac{12}{2}$ day of $\frac{1}{2}$ day
Notary Public As I. I. Marie Company and the C
Printed name of Notary Public: Ashley Myers Ashley Myers Notary Public - State OF OHIO Comm. No. 2017-RE-625628
My commission expires: JUIT 10, 2027
Form 3.10(A), Affidavit of Individual (2023)

4.0 OPERATIONAL CHECKLIST

Proposer's Full Legal Name	Robin T Campbell	
7847 Location Number		
Proposer Number (<i>BMV use</i>	only) 23002	

INSTRUCTIONS: You must submit one original of this form and all documents listed on this form FOR EACH SITE YOU ARE PROPOSING.

FORM	DESCRIPTION	X	BMV
4.0	Operational Checklist (this form)	•	✓
4.1	Appointment of Agency Managers	~	/
4.2	Experienced Employees Summary	~	✓
4.3	Staffing and Personnel Costs Calculation	~	/
4.4	Start-Up Costs Calculation Amount: \$24773.94		V
4.5	Deputy Registrar Contract (2 pages only)	~	✓
			6

4.1 APPOINTMENT OF AGENCY MANAGERS

Proposer's	name:	Location number:	<i>(</i> 84 <i>(</i>
hour entir is tw This	PUTY REGISTRAR: As deputy registrar, I agree to work it is per week during the hours the agency is open to the put the term of the contract. I understand that the minimum reventy (20) hours per week during the hours the agency is a twenty-hour requirement does not apply to County Approfit corporations.	olic for business thr quirement for depu open to the public f	oughout the ty registrars for business.
relia must	ICE MANAGER: I understand and agree that I must apple person to serve as the office manager for the agency to be scheduled to work at the agency at least thirty-six (as the agency is open to the public for business. It is my in	y, and that the offi (36) hours per week	ce manager
	Appoint myself as the office manager and work at l during the hours the agency is open to the public for bu		rs per week
	Appoint another reliable person to serve as the office six hours per week during the hours the agency is open		
pers	SISTANT OFFICE MANAGER: I understand and agree on to be responsible for the management of the agency in acy office manager during the hours the agency is open to	i the absence of my	self and the
man as m time appo	HER EMPLOYEES: I agree to maintain an accurate an ager, assistant office manager, and all other employees army own work schedule, on file and available for inspectes. I also agree to notify the BMV in writing immediatement of the office manager or assistant office manager complete and current.	nd their work schedu tion by BMV empl diately of any cha	ales, as well oyees at all nges in the
Deputy re		ate: <u>/-//</u>	1023

4.2 EXPERIENCED EMPLOYEES SUMMARY

Prop	oser's nan	Robin T Campbell ne:	7847 Location number:
(A)	registrar effort to deputy r	EXPERIENCED EMPLOYEES. I certify that is under contract with the Registrar of Motor Vehicle hire and retain qualified employees who have registrar agency. I agree to make bona fide offers and under comparable conditions to their most receive.	es, I will make every good faith levant experience working in a of employment at comparable
(B)	CHECK	WHICHEVER APPLIES:	
		I HAVE NOT BEEN A DEPUTY REGISTRA EMPLOYEE. I have not yet identified any prorelevant deputy registrar experience. However, if every reasonable effort to identify and hire, if postave relevant experience working in a deputy rentact any deputy registrar employees until a contract. I AM OR HAVE BEEN A DEPUTY REGISTRA EMPLOYEE. I have identified the following personate of their present employment at comparable wages at to their present employment. (A deputy registrar registrar employment experience may list himself	awarded a contract, I will make awarded a contract, I will make assible, qualified employees who egistrar agency. Please do not fter you have been awarded a AR OR DEPUTY REGISTRAR ons to whom I will make a bona and under comparable conditions or a proposer who has deputy
		Name of Experienced Employee	Length of Experience
		Ashley Myers	13
		Jeanetta Lesko	15
		Brea Putnam	1 Year
		Rebecca Tominey	1 Year
		Lauren Kearns	3 Years
(C)		stand that failure to hire properly qualified and test is grounds to withhold or terminate my deputy respectively.	
Dep	uty regist	rar (proposer) signature	

Form 4.2, Experienced Employees Summary (2023)

4.3 STAFFING AND PERSONNEL CALCULATION

Proposer's name:	Robin T Campbell	Location number:	7847
r roposer o manne.		-	

<u>Instructions</u>. Use this form to project the number of hours the deputy registrar, office manager, assistant office manager, and all other experienced (if known) and/or new hire employees will work, the projected hourly wages paid, and the weekly and monthly payroll costs.

The deputy registrar shall be regularly scheduled and on duty at the license agency at least twenty (20) hours per week, during regular business hours. This twenty-hour requirement does not apply to nonprofit corporations, county auditors, or clerks of court. The deputy registrar shall appoint a full-time office manager, who shall be either the deputy registrar or a full-time employee with responsibility for management of the agency. The office manager shall be regularly scheduled, and shall work at least thirty-six (36) hours per week during regular business hours. The deputy registrar shall also designate an assistant office manager who shall supervise the agency in the absence of the deputy registrar and the full-time office manager.

The projected total weekly work hours for the deputy registrar and all employees should equal or exceed the minimum staffing recommended for the Class Size Agency as prescribed in the Agency Specifications.

In accordance with the standards established by the Unites States Department of Labor, Wage and Hour Division; Ohio Constitution; and Ohio Department of Commerce; all license agency employees must be paid at least the current minimum wage rate of \$7.25 per hour by businesses with gross receipts of less than \$372,000 per year and \$10.10 per hour by businesses with gross receipts of \$372,000 or more per year.

The deputy registrar need not list any salary or wages for the deputy's own service as deputy registrar or as the office manager.

Caution. For deputy registrars who also serve as the office manager, be careful not to duplicate hours worked.

EMPLOYMENT POSITION	PROJECTED HOURS PER WIFK	PROJECTED HOURLY RATE	PROJECTED WEEKLY P3Y	PROJECTED MONTHLY PAY (weekly v.4)
Deputy Registrar	30.00	N/A	N/A	N/A
Office Manager (leave blank if the Deputy Registrar is also the Office Manager)	49.00	\$ 20.00	\$ 800.00	\$ 3,200.00
Assistant Office Manager	40.00	\$ 16.00	\$ 640.00	\$ 2,560.00
Experienced Employees Total Number (combine Full-time & Part-time) = 8	240.00	\$ 12.00	\$ 2,880.00	\$ 11,520.00
New Hire Employees Total Number (combine Full-time & Part-time) =				
TOTALS	350.00	N/A	\$ 4,320.00	\$ 17,280.00

4.4 START-UP COSTS CALCULATION

Propo	ser's na	ame:	Robin T Campbell	Location n	number:	7847
costs	of beg	innin	nis form is to assure the BM g a deputy registrar business to cover your personnel, sit	. We need to know t	that you	have enough
1.	PER	RSO	NNEL COSTS (FOUR	WEEKS)		
	Use !	Form	4.3 to calculate four (4) week	ks' personnel costs for	this loca	ation.
				9	17280	.00
2.	SIT	E PI	REPARATION COSTS	(AMORTIZED)		
	A.	costs	nis is a Deputy Provided Si s you will need to spend to strar agency in each of the fol	prepare the building	r the act g for use	ual projected as a deputy
		1.	Building Modifications	\$	_	
		2.	Counter Costs	<u>\$</u>	_	
		3.	Other Costs	\$		
		4.	Total	\$	_	
			al amortized over 60 month oride line 4 by 60)	contract period = :	\$	
	B.	Age	his is a BMV Controlled S ney Specifications for this l n the Agency Specifications	ocation. Do not cha	ntion con	tained in the information
3.	AG	ENC	CY RENTAL PAYMEN	TS (3 MONTHS)		
	A.		his is a Deputy Provided Si or lease this site.	te, enter the actual an	nount yo	u will pay to
	В		his is a BMV Controlled soncy Specifications for this s			
		One	e month's rent: \$\frac{249}{249}	$7.98 \qquad = \qquad \qquad =$	\$ 7493. 	94
тот	AL S	TAI	RT-UP COSTS			
	[fou	r wee	ks' personnel costs, plus one aration costs (2.A total ame	4 2 D DM///		
	Con	trolle	d Site amount), plus three mo	onths' rent]	\$ 2477	3.94

STATE OF OHIO DEPARTMENT OF PUBLIC SAFETY BUREAU OF MOTOR VEHICLES

DEPUTY REGISTRAR CONTRACT – 2023

This Agreement	i is made by and betw	een the Re	egistrar of Motor Venicles, (Registrar,
herein), located	l at 1970 West Broa	ad Street,	Columbus, Ohio 43223-1102 and
Robin T Campbe	<u> </u>		, (deputy registrar, herein) whose
home mailing ac	ldress is		
(City)		_, Ohio (Zi _l	p), to operate a deputy
registrar agency	, Location No. 7847		, to be located as follows: in the
State of Ohio, C	ounty of Trumbull		
	wnship (indicate which)	Township	of Niles
Street address:	5555 Youngstown Warr	en Rd	
Niles		Obi-	44446

WHEREAS, the Registrar of Motor Vehicles, pursuant to section 4503.03, section 4507.01, and other applicable sections of the Ohio Revised Code, wishes to appoint and contract the above named person as deputy registrar for the above referenced location;

WHEREAS, the above named deputy registrar wishes to accept this appointment and contract as deputy registrar;

NOW, THEREFORE, IT IS AGREED AS FOLLOWS:

- 1. The Registrar hereby appoints the above named person as a deputy registrar subject to the 2023 Deputy Registrar Contract Terms and Conditions which are incorporated herein by reference;
- 2. The above named person hereby accepts appointment as a deputy registrar subject to the 2023 Deputy Registrar Contract Terms and Conditions incorporated herein by reference;
- 3. The term of this appointment and contract shall begin on the 25th day of June, 2023, and shall end on the 24th day of June, 2028, unless otherwise terminated as provided herein;

Form 4.5, Deputy Registrar Contract (2023)

4. The deputy registrar is appointed and accepts appointment in the capacity of [state whether "an individual," "County Auditor for (specify county)," "Clerk of Courts for (specify county)," or "a nonprofit corporation"]: Individual
5. The Deputy Registrar certifies that he or she has read, understands, and hereby agrees to all of the 2023 Deputy Registrar Contract Terms and Conditions incorporated herein.
COUNTY OF Makoning
Before me, a notary public in and for said county and state, personally appeared the above named Robin Campbell, who acknowledged that he or she did sign the foregoing instrument and that the same is his or her free act and deed.
of
Printed name of Notary Public: Denise L. Caruso My commission Expires: 2/23/2026 My Commission Expires
STATE OF OHIO DEPARTMENT OF PUBLIC SAFETY BUREAU OF MOTOR VEHICLES
BY: REGISTRAR OF MOTOR VEHICLES
Done at Columbus, Ohio, on